

**Adaptation to Climate Change  
in the Water Sector in the MENA Region  
(ACCWaM)  
Draft**

**Project Management Report – Vol. 5 as of 09.06.2015  
Documentation of the Steering Committee Meeting  
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## Abbreviations

ACSAD	Arab Centre for the Studies of Arid Zones and Dry Lands
AP	Action Plan
BMZ	Bundesministerium für wirtschaftliche Zusammenarbeit und Entwicklung
ESCWA	Economic and Social Commission for Western Asia
FP	Focal Point
GIZ	Gesellschaft für Internationale Zusammenarbeit GmbH
LAS	League of Arab States
MENA	Middle East North Africa
PoO	Plan of Operation

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## Preliminary Remarks

The regional programme “Adaptation to Climate Change in the Water Sector in MENA Region” was initiated in August 2011. The BMZ decided to finance a first extension of the current commission period up to December 2015. Based on the recommendations of the project evaluation mission (PEV), which took place in January 2015, BMZ is now ready to finance a second extension up to July 2017. The amended commission will include a substantial increase of funds in order to implement the PEV recommendations. Ellen Gerdes, consultant for organizational development and project management, was contracted to facilitate the steering committee meeting (28 May 2015) for the related operational planning.

## Workshop Objective and Agenda

### Workshop Objective:

- **Review of project achievements and cooperation 2013 - 2015**
- **Strategic planning until 6/2017**

### Workshop Agenda (09:00 – 17:00)

- **Opening & Welcome:** Mrs Shahira Wahbi, LAS
- **Project achievements and cooperation 2013 – 2015 & strategy until 6/2017**
  - Review and current status of the program based on the *Final Project Evaluation Report & summary of corner stones* according to BMZ commission until 6/2017: Objectives, outcomes and indicators (Dr. Matthias Bartels)
  - Updated results model (Dr. Gerhard Lichtenthaler)
  - Plenary discussion
- **Plan of Operation:** Dialogue on the outcomes and activities for the final phase of AC-CWaM per intervention area
  - Policy & Strategy
  - Institutional Framework
  - Tools and Methodology
  - Technology
- **Proposals for subsequent steering committee meeting**

## Project Strategy until 6/2017

The recommendations of the project evaluation mission (PEV) were discussed in a meeting of the Steering Committee, held at the premises of the LAS on the 31.01.2015. The mission recommended....

...to enhance the cooperation and the joint steering of the programme,  
...to ensure the consolidation of the expected results and impacts,  
...to catalyse dialogue processes for learning and knowledge sharing at the regional level,  
...to finalize the pilot activities by the end of 2015 and to disseminate the lessons learned by ACSAD for regional relevance and up scaling,  
....and to promote cross-sectorial aspects (WEF nexus) with regard to adaptation to climate change especially at LAS level (support to LAS in aligning the implementation of existing sectorial strategies in the realm of water, renewable energies and agriculture).

Taken into account the opening up for new issues in the context of the WEF nexus, the conceptual changes had to be related to a refinement for the existing indicators (changes in red):

1. The *Arab Ministerial Water Council* (AMWC) has adopted measures for adaptation to climate change that also take the *Water-Energy-Food Security (WEF) Nexus* into consideration.  
*Baseline:* AMWC has only rudimentarily addressed CC aspects, *Target value:* In addition to 6 climate adaptation measures the Arab League adopted a roadmap and 3 sub-regional Policy Briefs about the Nexus.
2. Decision makers and scientists use the *Regional Knowledge Hub (RKH)* for the elaboration of climate scenarios and the formulation of regional and national adaptation strategies.  
*Baseline:* no knowledge hub of this kind *Target value:* After the establishment of the virtual climate knowledge hub – 100 user registrations and 1000 hits per year.
3. ACSAD and other partners act as catalysts for the conception and implementation of the adaptation innovations at regional scale.  
*Baseline:* no role of ACSAD in CCA. *Target value:* 80 % of the involved water ministries are satisfied with the services by ACSAD and other partners.
4. At least three pilot adaptation measures have been implemented and evaluated together with the stakeholders involved at regional level on the basis of agreed criteria (up-scaling potential, relevance, reduction of impacts on water resources, ...).  
*Baseline:* no projects, *Target value:* Experience and evaluations have been integrated in guidelines and policy briefs and have been made available to national authorities

Although the programme's approach remained basically unchanged, a refinement was required with an extended offer to the BMZ, reflected in the results matrix. The official award of the commission is still pending. Nevertheless, the project team was asked to prepare the strategy to meet the amended indicators as well as to elaborate the plan of operation until the expected end of the commission period (until 06/2017).

## Workshop Results

All relevant partners from LAS, ESCWA, ACSAD and GIZ were present. Throughout the whole workshop the working atmosphere was highly productive and all participants contributed in good spirit and very constructively. Products and achievements of the workshop are:

**Result Model:** The overall strategic amendments were already agreed on and supported by all programme members (see result matrix). These changes need to be reflected in the results model, which was discussed and adapted (final version of the results model see annex 1).





CCA conference (initially planned for March 2016) to be linked to Arab Conference for Water in Morocco, May 2016, to widen target group and gain more attention (the format still needs to be discussed – as side event or back-to-back, ...); to include other LAS best practices

**2.2** ACSAD is to arrange exchange with ICRISAT or other institution for knowledge exchange (incl. in financial agreement with ACCWaM) until end 2015 (or beginning of 2016 – then extension of financial agreement needed); ACSAD will prepare a concept note about institutional development needs in coordination with Hagemann by Oct 2015, (then development of ToRs for STE)

**2.3.** Regional governance learning – identify needs (LAS/GIZ/ Hammou) then identify and invite beneficiaries and discuss how to derive practical steps; prepare a workshop with experts from regional institutions to discuss approaches, challenges and foster common learning; preparation 04/16; workshop 10/2016

**2.5** Awareness- LAS will use its press centre for further awareness creation

**3.5.** FENIX as host for RKH – discuss whether it will be data access platform (search for data) or a platform that allows knowledge/map generation

**3.6.** Include title of the workshop with ESCWA 8-10 June

**3.7.** UNDA manual activities postponed to 2016; Workshop on agriculture latest by March 2016. (So far ACSAD is most advanced with its module compared to others – will use the additional time for improvements and extension of the module); more details to be discussed at meeting in June 2015

**4.6.** see 2.1.

The discussion focused furthermore on the following issues:

#### **Action Plan dissemination**

- In Jan. 2015 ACSAD has sent the English and Arabic version of the Action Plan, an English and Arabic summary of it as well as an English and Arabic marketing brochure for the AP
- The Arabic versions have been approved, for the English version ACSAD hopes for comments to finalise the English version before printing
- The documents have been sent to all ministries
- The final approval of the Action Plan is expected at the Arab Summit
- Wael will resend the documents to Matthias/ ACCWaM
- For further marketing Matthias suggests to produce a brochure that highlights the links to CCA in the AP; Shahira is in favour of including all main themes (plus the CCA aspects)
- Carol suggests to link to the existing CC Action Plan

**Stockholm Water Week:** For the participation in the Stockholm Water Week (25/8/2015) financial contributions/ budgets need to be discussed with LAS/ ACCWaM (Carol)

**ESCWA faces a “blackout”:** From September to November 2015 ESCWA faces a “blackout” – no financial transactions/ activities possible; UNDA manual postponed to 2016 (see below – 3.7)

- Target Group for UNDA manual needs further discussion

- ACSAD is pushing for GIZ/ACCWaM involvement in ACSAD projects on WEAP/Mud Flow, RWH, water use efficiency as relevant to CCA – Wael will send details, GIZ should reply within 3 months

## Follow up

**Subsequent meeting of the steering committee:** The next meeting of the steering committee will take place on January 26, 2016 (morning only).

**Monitoring of implementation: Once a month, as part of the regular weekly GIZ-team meetings,** the plan of operation as well the results model will be reviewed in order to closely monitor the process of implementation. In the next meeting of the steering committee the implementation status will be discussed based on the plan of operation.

**Inclusion of NEXUS-experts:** In order to foster the NEXUS mainstreaming, it was agreed to include in the next meeting of the steering committee energy and agriculture experts from the related LAS-departments and AOAD-representatives (from Karthoum). Mrs. Shahira will inform the respective persons and will invite them for the upcoming meeting in January 2016. The programme will complementary provide financial support, which will be decided back to back.

**Participation of national ministries:** Since the pilot projects will be handed over to the national level, the participation of national ministries as permanent members of the steering committee is not required anymore. Separate wrap up meetings will be held for the individual pilot projects in order to jointly extract the lessons learned and to plan for the up scaling.

## Additional Management Recommendations

**Scaling up concept:** As already mentioned in the management report No 3 & 4, crucial for the quality of the innovation projects is the potential for scaling up. This needs to be carefully prepared. The Capacity WORKS tool No 5.2 might be useful for the development of the scaling-up concept.

**Capacity development strategy:** The consolidation and sustainability of the programme results depends largely on the capacities of the implementing partners. Therefore GIZ head office made the application of the Capacity WORKS approach on capacity development obligatory. This includes the elaboration of individual *capacity development strategies* for the involved key stakeholders. Those strategies incorporate measures and inter linkages of the three capacity development dimensions *persons (human resources)*, *organizations* and *society*. The existing strategies for each intervention area need to reflect the conceptual changes. Respective drafts were elaborated in the GIZ team. The amended strategies need to be discussed bilaterally with the respective partners. In the case of ACSAD the long planned work package on organizational development needs to be discussed with an OD (organization development) expert. The capacity development strategy should be a major source to reflect on the required changes.

Photo Documentation





